

To: Warner, Suzanne[Warner.Suzanne@epa.gov]
From: Houlihan, Damien
Sent: Wed 6/11/2014 6:20:16 PM
Subject: RE: Merrimack Station project organization spreadsheet

It looks good, Suzanne, although it appears “yellow” represents both “not started” and “behind schedule.”

I'd like to go over how some determinations are made (for example, “behind schedule”) at some point. Maybe sometime tomorrow or next week? I'm out Friday. Thanks.

Damien

From: Warner, Suzanne
Sent: Wednesday, June 11, 2014 2:13 PM
To: Houlihan, Damien
Subject: RE: Merrimack Station project organization spreadsheet

Updated spreadsheet attached

From: Houlihan, Damien
Sent: Monday, June 09, 2014 11:12 AM
To: Warner, Suzanne
Subject: RE: Merrimack Station project organization spreadsheet

Red timeline for behind, Green for on schedule, yellow for not started, maybe black for completed? Just a thought – no big deal if it's a problem.

From: Warner, Suzanne
Sent: Monday, June 09, 2014 11:06 AM
To: Houlihan, Damien
Subject: RE: Merrimack Station project organization spreadsheet

What kind of color coding were you thinking?

From: Houlihan, Damien
Sent: Monday, June 09, 2014 10:53 AM
To: Warner, Suzanne
Subject: RE: Merrimack Station project organization spreadsheet

I really like the timeline. Easy to look at. Can it be color coded?

From: Warner, Suzanne
Sent: Monday, June 09, 2014 9:05 AM
To: Houlihan, Damien
Subject: Merrimack Station project organization spreadsheet

Hi Damien,

Attached is a new version of the spreadsheet. Please let me know what you think about the timeline on the first worksheet and if the tasks on the second worksheet are correct. Let me know if you want to discuss further or if this isn't what you had in mind.

Thanks,

Suzanne Warner

(617) 918-1383